



CITY OF PACIFIC GROVE
300 Forest Avenue, Pacific Grove, California 93950

AGENDA REPORT

TO: Honorable Mayor and Members of City Council
FROM: Thomas Fruthey, City Manager
MEETING DATE: March 18, 2015
SUBJECT: Preserving options for future changes in 9-1-1 services
CEQA: Does not Constitute a "Project" per California Environmental Quality Act (CEQA) Guidelines

RECOMMENDATION

Receive report.

DISCUSSION

9-1-1 services include receiving all emergency calls and dispatching the appropriate emergency response resources. A 9-1-1 system must provide rapid, error-free services to protect the life and property of residents, and to provide the appropriate support to our police and other emergency response personnel, to ensure their safety. A well-functioning 9-1-1 system relies on expertly trained personnel and sophisticated decision-making, communication, and mapping systems.

The City is a member of the Monterey County 9-1-1 system, along with all other cities in the County (besides Carmel), several fire protection districts, and the County itself. Services are provided from a single facility in Salinas. The County owns and operates the system, apportioning costs among the member and contracting agencies, based on a complex formula.

Over recent years, there has been a series of governance, operational, and technical support issues with the current system. Responses to these issues have included creating a multi-agency task force to examine alternative governance structures, upgrades in support systems, as well as evaluation of other options. Of the options being considered, four are most prominent:

- ❖ Dramatically altering the governance structure for a one-year pilot period, to see if concerted progress can be achieved in addressing performance issues.
- ❖ Creating a joint powers authority, with all members sharing governance responsibilities and allowing the members to elicit competitive proposals for support services, rather than having to rely on only County personnel.
- ❖ Contracting with the Santa Cruz County JPA to provide services.
- ❖ Creating a new 9-1-1 services center, owned and operated by the City of Salinas.

Each of the member agencies is currently considering both near-and long-term options. Analyses of these alternatives have been ongoing at an intense level for a considerable period. For example, Salinas has contracted with CityGate to analyze the cost-effectiveness of contracting for services with

the Santa Cruz 9-1-1 services center, which has adequate space.¹ Because the analysis works equally well for all cities in the County, all cities are working cooperatively with Salinas on the study.

Under the terms of the current agreement (Attachment 1), any member agency considering withdrawing from the agreement can notify the County by April 1 of a given year, in order to retain the rights of withdrawing effective 27 months later. Creation by Salinas (or anyone else) of a new 9-1-1 services center could not be accomplished by July 1, 2017. However, expansion of an existing center, especially one where the existing space already exists, as is the case in Santa Cruz, certainly is possible in that time frame.

The City Manager is active participant in these efforts and will continue to preserve needed flexibility and all City rights, to ensure Pacific Grove community is served by the most cost-effective 9-1-1 system. For the City to retain its options going forward, the City Manager will be notifying the County by April 1, 2015 of the possibility the City might withdraw effective July 1, 2017. This will not in any impact the City's participation in the system, and the services the City receives from the system. The City will also continue to participate fully in all analyses, discussions, and negotiations during this period. Sending such a letter does not commit the City to any alternative. It does, however, acknowledge the importance of 9-1-1 services to the community and our emergency response personnel and preserves the City's options. Retaining all necessary options is important, even if only for contingency purposes, given the critical importance of 9-1-1 services.

The City will be able to rescind its withdrawal notice any time during the 27-month period. Actual withdrawal can occur only after Council action, as the Council authorized membership originally.

The recommended action does not constitute a "Project" as that term is defined under the California Environmental Quality Act (CEQA) Guideline Section 15378, as it is an organizational or administrative activity that will not result in direct or indirect physical changes in the environment.

OPTIONS

1. Do nothing.
2. Hold a study session on the issue at a future meeting.

Direct the City Manager to take all necessary and appropriate actions to

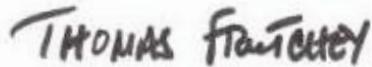
FISCAL IMPACT

No direct impact.

ATTACHMENTS

1. Agreement for Emergency Communications Dispatch Services, dated July 1, 2001

RESPECTFULLY SUBMITTED,



Thomas Frutchey
City Manager

¹ There are no legal restrictions to the placement of a 9-1-1 services operation. Services could be housed in another county, state, or country. Given the rapid advance in technology, logistical and other traditional constraints are diminishing.

**AGREEMENT
FOR 9-1-1 EMERGENCY COMMUNICATIONS DISPATCH SERVICES**

This Agreement is made and entered into as of the first day of July 2001, by and between the County of Monterey, a political subdivision of the State of California; hereinafter "County," and the Cities and Fire Districts listed below (hereinafter individually the "Agency" and collectively the "Agencies"):

City of Carmel-by-the-Sea
City of Del Rey Oaks
City of Gonzales
City of Greenfield
City of King
City of Marina
City of Monterey
City of Pacific Grove
City of Salinas
City of Sand
City of Seaside
City of Soledad
Carmel Valley Fire Protection District
North County Fire Protection District
Salinas Rural Fire Protection District

RECITALS

WHEREAS, the Parties desire to participate in a countywide public safety communications and emergency 9-1-1 dispatch system, hereinafter "System"; and

WHEREAS, the Agencies desire to contract with the County for all necessary 9-1-1 communications and dispatch services for police, fire, and other emergency services; and

WHEREAS, the County, through its Department of Emergency Communications, is willing and able to furnish such services on a mutually agreeable cost sharing plan; and

WHEREAS, the County has previously provided these services pursuant to a written agreement.

NOW, THEREFORE, IT IS MUTUALLY AGREED AS FOLLOWS:

1. COUNTY OBLIGATIONS

- A The County shall provide all answering services of the Emergency 9-1-1 telephone number.
- B The County shall provide all urgent, non-emergency answering of a secondary back-up telephone number for the dispatch of Agency police, fire, medical or other emergency service response units.

- C The County shall provide complete dispatch of Agency police, fire, and emergency medical field units, including status reporting and associated activity reports.
- D The County shall provide urgent or emergency data inquiry responses to the Agency's field units.
- E The County shall provide after-hour dispatch of Agency's Public Works crews or units in accordance with operating procedures mutually agreed to by the Agency and County.
- F The County, as part of this cost sharing Agreement, shall provide and maintain all necessary consoles and associated radio dispatch equipment located in its communications center(s), including any radio equipment, which is common to all System users. All other mobile, base, and remote radio and data transmission equipment and terminals designed to serve an individual Agency exclusively shall be provided for and maintained at that Agency's expense.

2. TERM AND RENEWAL OF THE AGREEMENT

- A The initial term of this Agreement shall be for two years commencing July 1, 2001 and ending on June 30, 2003, unless sooner terminated as provided herein.
- B Following completion of the initial two-year term, this Agreement shall automatically be renewed for successive periods of one year, unless an agency notifies the County of its intention to withdraw. Such notice shall be in writing, mailed or delivered to the County no later than ninety (90) days prior to July 1 of the then current year and the withdrawal shall become effective two years from that date unless otherwise agreed to by the County, the Policy Advisory Council, and the withdrawing Agency.

3. SERVICE QUALITY AND CONDITIONS

- A The level of System service to be provided to all Agencies shall be equal to the standard level of service provided by similar consolidated communications centers to other public safety agencies and as established by the Users Advisory Council.
- B Measurable performance standards shall be established and reviewed annually by the Users Advisory Council. County shall provide regular reports on performance status/measures.
- C The County agrees to work closely with Agency departments to ensure appropriate levels of dispatch service. All procedures related to Agency dispatch operations will be developed on a collaborative basis with all Agencies and/or their representatives on the Users Advisory Council. The County will promptly investigate any complaints received from any Agency or citizen and a response will be made to the complaining party in a timely manner.

4. REMEDY FOR IRRESOLVABLE DISSATISFACTION IN SERVICES

- A It is the intent of all parties to work cooperatively in providing emergency dispatch services and to resolve disagreements regarding the System in an effective and timely manner. In the event of unresolved dissatisfaction, the Agencies through their advisory councils shall inform the County in writing, clearly stating the cause and allow the County an opportunity to effectively remedy the situation in a reasonable and timely manner.
- B In the event that a majority of the member Agencies determines that the System and the County's performance under this Agreement continue to be unsatisfactory and that the County has not effectively remedied the situation in a reasonable and timely manner, the Agencies may propose an alternative form of governance (such as a Joint Powers Agreement).
- C In the event that such alternative form of governance is proposed, the parties shall meet and confer in good faith to establish an alternative governance body for the provision of 9-1-1 Emergency Communications Dispatch Services. No party to this Agreement shall be excluded from participating in the succeeding governance body without the party's consent.
- D In the event that an alternative form of governance is proposed by a majority of parties to this Agreement and endorsed by the Policy Advisory Council, a new Agreement shall be prepared for approval by the County and each Agency's governing body. Such approval shall not be unreasonably withheld.
- E If an alternative form of governance is established and approved as provided above, the County shall be a full voting member of the successor entity. In furtherance of the public safety functions of the successor entity and the continuing financial obligations of the County, the County shall, as part of the County's contribution to the operation of the successor entity, permit the successor entity and its members to use the 9-1-1 dispatch center of the consolidated emergency services facility including its equipment, fixtures and furnishings for the period of time that the facility is used for 9-1-1 dispatch services.

If requested in advance by the successor entity, the County shall make available its emergency communications employees necessary to operate the 9-1-1 dispatch center. The members of the successor entity shall pay the County for their pro rata share of the County's personnel costs for salaries and benefits and any agreed upon operational costs for services and supplies.

5. PAYMENT PROVISIONS

- A In consideration of the foregoing, the Agency will pay the County on an annual basis an amount derived by the formula below based on the services provided in the prior fiscal year ("Billing Year"). The payment shall be due ("Due Date") 60 (sixty) days after the billing date. County shall bill the Agencies no later than December 1st of each year for the prior fiscal year.
- B The formula shall include the application of County of Monterey Proposition 172 funding, when and as authorized by the County of Monterey Board of Supervisors, to offset the total charges incurred by all cities and fire districts who are a party to this Agreement.

Formula Definitions:

A	Total annual cost of dispatch service (Source: County of Monterey Auditor/Controller's end-of-the-year expenditure report for the Billing Year.)
B	Amount paid by the State of California, and/or other agencies not party to this Agreement, to the County of Monterey for emergency 9-1-1 operations.
C	Net cost subject to percentage distribution (Source: County of Monterey Auditor/Controller's end-of-the-year expenditure report for the Billing Year.)
D	Assessed valuation of real property of the Agency (Source: "Monterey County Tax Rates" for the Billing Year)
E	Total assessed valuation of real property in the County of Monterey less the assessed valuation of real property attributed to agencies not receiving direct dispatch services (Source: "Monterey County Tax Rates" for the Billing Year)
F	Resident population of Agency (Source: for county and cities, "State of California Department of Finance Data" for the Billing Year and for Fire Districts, "Inventory of Local Agencies" as provided by the Local Agency Formation Commission for the County of Monterey)
G	Total population of the County of Monterey, less the population of Agencies not receiving direct dispatch services. (Source: for county and cities, "State of California Department of Finance Data" for the Billing Year and for Fire Districts, "Inventory of Local Agencies" as provided by the Local Agency Formation Commission for the County of Monterey)
H	Workload total for Agency. (Source: Workload totals compiled by the County of Monterey Emergency Communications Department, following review of the Users Advisory Council.)
I	Workload total for all police, fire, special emergency, and other emergency response units during the Billing Year. (Source: Workload totals compiled by the County of Monterey Emergency Communications Department, following review of the Users Advisory Council.)
J	Agency net percentage (Derived by applying equal weight to Agency Percentage of Assessed Valuation, Resident Population and Dispatch Workload.) For Fire Districts and Fire only Agencies this net percentage is multiplied by 10%.
K	Agency Gross Bill
L	Agency's Prop 172 offset shall be computed by taking the Agency's original billing and dividing that by the total billing of all Agencies subject to Prop 172 reduction, which is a percentage of the total billing. That percentage is multiplied by the total gross Prop 172 amount to derive the individual Agency's percentage share of the Prop 172 funding.

Contract Cost Allocation Formula:

$$(1) \quad A - B = C$$

$$(2) \quad \left[\frac{D}{E} + \frac{F}{G} + \frac{H}{I} \right] \text{ Divided by } 3 = J$$

$$(3) \quad C \times J = K$$

$$(4) \quad K - L = \text{Charge to the Agency for the billing year.}$$

- C In addition to the foregoing formula, the Users Advisory Council may, with approval of the Policy Advisory Council and at its own discretion, augment the formula on a pro rata basis to include provisions of special funding to support needed projects to replace software, hardware, dispatch furniture, major building repair, etc.
- D The User Advisory Council may levy one-time fees for new member Agencies or to the City of Carmel-By-The-Sea when it adds police communication services to offset costs incurred in previous fiscal years. These fees include but are not limited to facility construction, major equipment purchases and software.
- E The User Advisory Council may choose to select other source documents to replace those defined in the Formula Definitions above if the new documents provide more accurate information.
- F The Workload component of the billing formula will be periodically evaluated by the Users Advisory Council and changes may be recommended and approved, as appropriate.
- G The Users Advisory Council shall review the Department of Emergency Communications annual budget request prior to County's budget hearings.
- H The County of Monterey Department of Emergency Communications will provide reports on future budgets, current year budget management and cost control, personnel (recruitment, hiring, retention), and special project status on an ongoing and annual basis as deemed necessary by the Users Advisory Council.
- I The County of Monterey Department of Emergency Communications shall bill each agency on an individual basis.
- J Delinquency. If an Agency does not pay its annual fees for service as set forth above on or before the Due Date, the amount unpaid shall be deemed delinquent. A delinquency fee in the amount of five percent (5 %) of the delinquent amount shall be added to the amount owed and charged to the Agency. If an Agency does not pay the delinquent amount and delinquency fee within ninety (90) calendar days from the Due Date, the County is authorized to withhold and offset from any lawful source whatsoever otherwise due to the Agency, including the regular apportionment of property tax revenue, an amount sufficient to satisfy the delinquent amount and delinquency fee.

6. FORMATION OF POLICY ADVISORY COUNCIL AND USERS ADVISORY COUNCIL

- A The County and the Agency agree to the formation of the Emergency Communications Policy Advisory Council and Emergency Communications Users Advisory Council to assist in formulation of policies and operational processes governing the joint emergency communications and dispatch services provided by the Monterey County Emergency Communications Department. It is understood that the Policy Advisory Council serves in an advisory capacity to the Monterey County Board of Supervisors and is subject to the conditions and requirements of the Brown Act. The Users Advisory Council serves in an advisory capacity to the Department of Emergency Communications and/or the County Administrative Officer and the Policy Advisory Council.

B The intended purpose of the Policy Advisory Council and the Users Advisory Council is to provide the primary users of the System the means to participate in the generation of policy direction on appropriate matters pertaining to fiscal, operational, service level, equipment, and facilities matters relating to the System. It is agreed that the terms of reference for the Policy Advisory Council and the Users Advisory Council will be as follows:

7. **POLICY ADVISORY COUNCIL**

A **Purpose**

The purpose of the Policy Advisory Council is to establish an effective method of communication between the policy makers representing the System users and the County. Inherent in this approach is the understanding that the formal structure will enable the County to work with representatives of the user agencies to achieve clear policy direction and consistent coordination regarding emergency dispatch services.

B **Membership**

The Policy Advisory Council shall serve at the pleasure of his or her appointing authority and consist of seven members and two ex-officio members as follows:

1. Two members of the County of Monterey Board of Supervisors appointed by the Monterey County Board of Supervisors.
2. The mayor or city council member representing the City of Salinas.
3. One mayor or city council member representing South County cities (Gonzales, Soledad, Greenfield and the City of King) appointed by the Monterey County Mayor's Select Committee;
4. One mayor or city council member representing Southern Monterey Peninsula Area (Carmel-by-the-Sea, Monterey and Pacific Grove) appointed by the Monterey County Mayor's Select Committee;
5. One mayor or city council member representing Northern Monterey Peninsula Area (Seaside, Marina, Del Rey Oaks and City of Sand) appointed by the Monterey County Mayor's Select Committee.
6. One Fire District Director appointed by the participating Fire Districts' Boards of Directors.
7. Ex-officio members:
 - a) The Chair of the Users Advisory Council;
 - b) The County Administrative Officer.
8. Any member may designate an alternate or alternates to serve in his or her absence.

C **Duties**

The Policy Advisory Council will serve in an advisory capacity to the Board of Supervisors. The Council will:

1. Advise the Board on all matters pertaining to fiscal and operating policies that affect users.
2. Meet at least annually to receive reports from the County Administrative Officer and/or the Users Advisory Council on all policy matters pertaining to budget, personnel, equipment, or fiscal issues which could affect cost to participating user agencies. The Policy Advisory Council may review items presented by the County or initiated by user agencies.

8. USERS ADVISORY COUNCIL

A Purpose

The purpose of the Users Advisory Council is to establish an effective method of communication between the System users and the County. Inherent in this approach is the understanding that the formal structure will enable the County to work with representatives of the user agencies to achieve clear policy direction and consistent coordination regarding emergency dispatch services.

B Membership

The Users Advisory Council shall serve at the pleasure of his or her appointing authority and consist of twelve members and two ex-officio members as follows:

1. The City Manager of the City of Salinas.
2. The Monterey County Sheriff.
3. The City of Salinas Police Chief.
4. The Administrator/Director of the Monterey County Emergency Medical Services.
5. One city manager from South County cities (Gonzales, Soledad, Greenfield and the City of King) appointed by the City Managers Association.
6. One city manager from the Southern Monterey Peninsula Area (Carmel-by-the-Sea, Monterey and Pacific Grove) appointed by the City Managers Association.
7. One city manager from the Northern Monterey Peninsula Area (Seaside, Marina, Del Rey Oaks and City of Sand) appointed by the City Managers Association.
8. One fire chief from a City Fire Department appointed by the Monterey County Fire Chiefs Association.
9. One fire chief from a Fire District appointed by the Monterey County Fire Chiefs Association.
10. One fire chief at large from either a district or city appointed by the Monterey County Fire Chiefs Association.
11. One police chief from the Monterey Peninsula Area (Monterey, Seaside, Pacific Grove, Marina, Del Rey Oaks, and City of Sand) appointed by the

Monterey County Chief Law Enforcement Officers Association. If the Carmel-by-the-Sea Police Department participates in the System, it will also be eligible for appointment to represent the Monterey Peninsula Area.

12. One police chief from the South County cities (Gonzales, Soledad, Greenfield, and the City of King) appointed by the Monterey County Chief Law Enforcement Officers Association.
13. Appointed as ex-officio members:
 - a) The County Administrative Officer;
 - b) The Emergency Communications Director.
14. Representation shall be distributed so that no more than two representatives may be designated from any one political entity.
15. Any member may designate an alternate or alternates to serve in his or her absence.
16. Other members may be added to the Users Advisory Council subject to the mutual consent of the County and the majority of the designated members of the council.

C **Duties**

The Users Advisory Council will serve in an advisory capacity to the County Administrative Officer, the Emergency Communications Director, Policy Advisory Council, and all public safety communications users within Monterey County. The Council will:

1. Advise the County on all matters pertaining to fiscal and operating policies, which affect users, including advisory input into the System's budgeting process.
2. Meet at least quarterly to receive reports from the County on all policy matters pertaining to budget, personnel, equipment, operations, or fiscal issues which could affect costs to participating user agencies. The Users Advisory Council may review items presented by the County or initiated by user agencies.
3. Appoint Ad Hoc Committee(s) of police, fire, emergency service, and/or technical or professional staff as necessary to advise the Users Advisory Council on technical matters or to deal with special issues. Such Ad Hoc Committee(s) may meet as appropriate to discuss issues and to offer recommendations to the Users Advisory Council for appropriate action.

9. **INDEMNIFICATION**

- A County hereby agrees to indemnify and save harmless each Agency, its officers, agents, employees, and authorized volunteers of and from any and all claims, demands, judgments or decrees made or rendered against the Agency, its officers, agents or employees by reason of any injury, death or damage suffered or sustained by any person or entity caused by, or alleged to have been caused

by the negligent act or omission or willful misconduct of County under this agreement.

- B Further, as to such acts or omissions, County, at its own cost, expense and risk, shall defend any and all suits, actions, or other legal proceedings that may be brought or instituted by third parties against the Agency, its officers, agents, employees or authorized volunteers or any such claim or demand, and shall pay and satisfy any judgment or decree that may be rendered against the Agency, its officers, agents or employees in any such suit, action, or other legal proceedings.
- C Each Agency hereby agrees to indemnify and save harmless County, its officers, agents, and employees of and from any and all claims, demands, judgments, or decrees made or rendered against County, its officers, agents, or employees by reason of any injury, death, or damage suffered or sustained by any person or entity caused by, or alleged to have been caused by the negligent act or omission or willful misconduct of the indemnifying Agency under this Agreement.
- D Further, as to such acts or omissions, the indemnifying Agency at its own cost, expense and risk, shall defend any and all suits, actions, or other legal proceedings that may be brought or instituted by third parties against County, its officers, agents or employees, or any such claim or demand, and shall pay and satisfy any judgment or decrees that may be rendered against County, its officers, agents, or employees in any such suit, action, or other legal proceedings.

10. INSURANCE

Without limiting the foregoing indemnification, all parties shall maintain in force at all times during the performance of this Agreement, a policy or policies of insurance as follows, and in the minimum limits of liability as stated herein:

- A Comprehensive general liability, including but not limited to premises, personal injuries, products, and completed operations for combined single limit of not less than \$1,000,000 per occurrence.
- B Comprehensive automobile liability, including but not limited to property damage, bodily injury, and personal injuries for combined single limit of not less than \$1,000,000 per occurrence.
- C Workers' Compensation covering statutory requirements of the State of California and Employer's Liability of not less than \$100,000 per occurrence.
- D In the event any party is lawfully self-insured in any or all of the aforementioned insurance areas, a letter certifying those areas of coverage, and in the minimum amounts as set forth in this Agreement, shall be furnished to the other party prior to execution of this Agreement.
- E Except with respect to Workers' Compensation insurance, each Agency maintaining commercial insurance or excess insurance shall provide an endorsement naming the County, its officers, agents, and employees as additional insureds and shall provide that such commercial insurance is primary to any other commercial insurance maintained by the County; and the County shall, under any commercial insurance or excess insurance it maintains, provide an endorsement naming each Agency, its officers, agents, and employees

as additional insureds and shall provide that such commercial insurance is primary to any other commercial insurance maintained by each Agency.

11. **GENERAL PROVISIONS**

- A Amendment. This Agreement may be amended or modified only by an instrument in writing signed by all the parties hereto.
- B Waiver. Any waiver of any terms and conditions hereof must be in writing and signed by the parties hereto. A waiver of any of the terms and conditions hereof shall not be construed as a waiver of any other terms or conditions in this Agreement.
- C Successors and Assigns. This Agreement and the rights, privileges, duties, and obligations of the parties hereunder, to the extent assignable or delegable, shall be binding upon and inure to the benefit of the parties and their respective successors, permitted assigns, and heirs.
- D Compliance with Applicable Law. The parties shall comply with all applicable federal, state, and local laws and regulations in performing this Agreement.
- E Heading. The section and paragraph headings are for convenience only and shall not be used to interpret the terms of this Agreement.
- F Time is of the Essence. Time is of the essence in each and all of the provisions of this Agreement.
- G Governing Law. This Agreement shall be governed by and interpreted under the laws of the State of California.
- H Construction of Agreement. The parties agree that each party has fully participated in the review and revision of this Agreement and that any rule of construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement or any amendment hereto.
- I Counterparts. This Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same Agreement.
- J Authority. Any individual executing this Agreement on behalf of an entity represents and warrants hereby that he or she has the requisite authority to enter into this Agreement on behalf of such entity and bind the entity to the terms and conditions of the same.
- K Integration. This Agreement, including the exhibits hereto, shall represent the entire Agreement between the parties with respect to the subject matter hereof and shall supersede all prior negotiations, representations, or agreements, either written or oral, between the parties as of the effective date hereof.

- L Notices. Notices required under this Agreement shall be delivered personally or by first-class, postage pre-paid mail as follows:

COUNTY OF MONTEREY
Director of Emergency Communications
240 Church Street, Room 6N
Salinas, CA 93902
831.755.5110

IN WITNESS WHEREOF, the COUNTY and each of the Agencies have caused this Agreement to be executed by their duly-authorized representative as of the day and year written above.

COUNTY OF MONTEREY:

By: _____
LYNN DIEBOLD, Director of Emergency Communications

Date:

APPROVED AS TO FORM:

By: _____
LEROY W. BLANKENSHIP, Assistant County Counsel

Date:

APPROVED AS TO FISCAL PROVISIONS:

By: _____
Auditor-Controller

Date:

APPROVED AS TO INSURANCE PROVISIONS:

By: _____
Risk and Insurance

Date:

CITY OF CARMEL-BY-THE-SEA	CITY OF PACIFIC GROVE
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____
CITY OF DEL REY OAKS	CITY OF SALINAS
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____
CITY OF GONZALES	CITY OF SAND
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____
CITY OF GREENFIELD	CITY OF SEASIDE
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____
CITY OF KING	CITY OF SOLEDAD
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____
CITY OF MARINA	CARMEL VALLEY FIRE PROTECTION DISTRICT
By: _____ Title: _____ Date: _____	By: _____ Title: _____ Date: _____

CITY OF MONTEREY

By: _____

Title: _____

Date: _____

NORTH COUNTY FIRE PROTECTION
DISTRICT

By: _____

Title: _____

Date: _____

SALINAS RURAL FIRE PROTECTION
DISTRICT

By: _____

Title: _____

Date: _____

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